

	A	B	C	D	E	F	G
1		Recommendation	Who	Not s	In pr	com	comments
2							
3							
4	Ch. 4 Historic and Cultural	Within the CFAS, display artifacts, images and paper records of the past. Open to public. Secure. Climate controlled					
5		Establish a website for the BHS, separately or linked to, the Town of Belgrade website.	BHS			x	
6		Community Outreach - students, volunteers, families, groups	BHS, TB, Web cor	x			
7		2 Survey historic house, cellar holes, and historic areas	BHS		x		
8		2 Continue care of 3-4 small, old cemetaries			x		
9		2 Develop historic preservation ordinance		x			
10		2 Work with administration of BCS to develop teaching modules		x			
11		Establish clubs with cultural focus to put on events		x			
12		Host seasonal plays, concerts		x			
13		Through land use ordinances, incorporat maps provided by Maine Preservation Commission into existing review process.	Planning Bo	x			

	A	B	C	D	E	F	G	H	I
1		Recommendation	Who	Not started	In progress	(completed	comments		
2									
3		Ch. 5 Community Recreation							
4									
5									
6		Develop a trail plan: map existing walking, hiking, cycling trails; work with local trail groups	BPR		x				
7		evaluate both public and private lands on which additional trails may be established;							
8		determine resources needed, priorities, and timelines for building and linking trails and recreation sites;							
9		locate education stations along trails.							
10		Seek North Belgrade opportunity for waterfront access (deeded trust, donation, other)	BPR	x					
11		Expand waterfront access at existing beaches.	SB, TM						
12		Update signs and maps of public spaces	SB, TM						
13		Evaluate under-utilized town lands and facilities including existing land by Transfer Station for rec purposes.	SB, TM			x	Forestry Plan completed. TM has copy		
14		Utilize website as Community E-space to build electronic community around recreational activities	BPR						
15		Build customer database and tracking tool: email, Facebook, and emerging social media to improve communications	BPR		x				
16		Maintain on-going, effective communications campaign "goings on", volunteer opportunities, and wish lists.	BPR		x				

	A	B	C	D	E	F	G
1	Natural Resources	Recommendation	Who	Not started	In progress (%)	Completed	Comments
2	Ch. 6 Natural Resources						
3							
4		Promote landowner awareness and action by developing or obtaining and distributing information about the need to pr	Tof B, NGOs, CC		x		
5		Form a Conservation Commission/Committee (see line 54)	SB, TM	x			Discussion with TM (6/1/16)
6		Essential, Significant, and other wildlife habitats, wetlands, and unusual natural features.					text: <i>Beginning With Habitat</i>
7		Strengthen regulatory protection by adding deer yards and other state-listed wildlife resources to be protected in subdivision an	Select board (SB)				
8		Use Beginning with Habitat database**					
9		Require applicants to request review from Natural Areas Program when in area of known unusual communities or rare plants.	CC	x			
10		Revise shoreland zoning ordinance to include areas within 75 feet of all perennial streams and insure protection for kettle hole	PB, SB	x			2017
11		Establish a Critical Resource Conservation District, encompassing all areas of known critical resource assets.**	CC	x			Carrie? 2017
12		Prepare an open space plan incl. criteria for public land acquisition. (recommend working with land conservation groups)**	CC				
13		Establish an Open Space Acquisition Reserve Account to receive funds from grants, donations, etc to purchase land/eas	SB, TM		x		
14		Aggressively enforce existing regulations and determine whether additional protection is needed for wetlands, buffer.	PB, SB, CEO		X		Refer to DEP when cases arise (5/19/21)
15		Monitor disturbance of forested wetlands, esp. those not included in shoreland zoning.**	CC				
16	Floodplains	Continue to enforce town floodplain ordinance.	PB, SB		X		Rare issue
17	Visual Resources	Amend land use ordinances to; adjust setbacks for new structures in rural areas;	PB				
18		limit tree cutting within new developments to enhance rural character and maintain existing forested buffers;**	PB,CEO, ??				
19		maximize preservation of views and rural features; **	PB, CC		x		Commercial Dev. Review Update
20		regulate the size, lighting, number color and height of signs, especially in rural areas	PB		x		ditto
21		Regulate the visual impact of communications towers.	PB, CC		x		ditto
22		Discourage the expansion of street lights in rural areas except where safety necessitates	SB, CC, PB, CEO				
23		Educate landowners about the Open Space Tax Law**	CC				
24	Gravel Mining	Protect Belgrade Esker/Delta Complex in districts	?		x		
25		Uses which threaten ground water are excluded or controlled through performance standards					
26		Residential development is allowed, but not encouraged, at least until extraction is complete in the vicinity.			x		
27		Encourage redevelopment of pits for other uses.**	?		x		Comm. Dev. Review Update
28	Regional Coordination	Initiate and/or participate in interlocal and/or regional planning, management , and or regulatory efforts around shared critical	SB, CC, PB, CEO				
29		and important natural resources.		x			

A	B	C	D	E	F	G	H	I	J	K
	Recommendation	Who	Not started	In progress (%)	Completed	Comments				
1										
2	Ch 8 Public Services and Management									
3										
4	Develop a master plan exploring sites in the "central triangle" location for the development of a new Town Office and firestation.	TM		50		Town office developed, fire station location under consideration				
5	Identify changes in government structures and staffing, i.e. elected vs staff positions, bidding policies, and facilities needed to	TM			X					
6	meet service demands in the next 25-50 years				X					
7	Continue seeking private or regionalized services when quality service and cost effectiveness can be attained. Continue	Transfer Sta, TM								
8	contracting yearly agreements to local service providers.				X					
9	Minutes of all town boards and committees should be prepared electronically, published in a standard format for ease of reading,	Town staff,								
10	and published on the town's website. This would greatly enhance the openness the openness of town government and	Webmaster		60		Budget, Roads, Communication, Cemetery, Parks Rec., Senior Resource do not yet				
11	perhaps encourage more citizen involvement.									
12	The town's website should be significantly upgraded and marketed to or citizens. We should continue to offer electronic	Webmaster, TM			X					
13	communications to our citizens, i.e. Annual reports, newsletters, etc., via email.									
14	Public Safety develop and update annually a five year fire protection, management and budget plan to include evaluating the need for a full	Fire Chief, TM			X					
15	time fire chief and rescue director									
16	Continue to maintain effective mutual aid agreements, especially during week days. Recognize contributions of local businesses	FC, SB			X					
17	which allow employees to respond to alarms during work.									
18	Adequately compensate fire and rescue personnel for expanded reporting, response, and inspection duties.	TM ongoing			X	Ongoing due to competition w/ other municipalities				
19	Solid Waste Develop and implement mandatory recycling and work with commercial hauler to increase recycling rate.	TM, Transfer Sta		X		Ongoing, need to improve recycling rate				
20	Work with surrounding communities in selling recyclables and explore the need for a storage facility for recyclables.									
21	Library Provide free access to library services for the entire community, including free technology-based library services. Increase funding (?)	TM, librarian			X					
22	Continue to partner with Maine State Library Services					Delayed by Pandemic/move of State library				
23	Finance Explore the impact of TIF development as directed towards expanding Belgrade's commercial tax base.	TM, SB	X							
24	Use impact fees to offset infrastructure costs and allow TIF districts to help develop commercial tax base. (Develop a policy)	TM, SB	X							
25	Capital Planning Locate new public facilities comprising at least 75% of new municipal growth-related capital investments in designated growth areas	TM			X	Town office & library in Village Districts				
26	Reserve Capital funds for anticipated facilities needs on a regular basis.	TM ongoing			X					
27										
28	Ch. 9 Transportation Systems									
29	Make annual budget decisions for road construction, repairs and maintenance based upon RSMS Inventory and Condition of	TM, RC	X			Practice discontinued				
30	Road Surface annual report, Growth areas, historical costs, pavement management techniques, and road related									
31	revenues must be taken into account.									
32	Collaborate with DOT to maintain and improve state highway system, including storm drain systems, in good and safe condition.	RC			X					
33	Contract with the County or State for increased traffic control in summer, especially in Belgrade Lakes Village.	SB			X	Accomplished by alternative means				
34	Establish on-road bicycle routes and signage connecting Belgrade Villages.	BPR				Status unknown				
35	Review land use ordinances to ensure they are compatible with the Sensible Transportation Policy Act, State access management	IC, PB		80		Limited to public road intersections				
36	regulations and State traffic permitting regulations for large developments.									
37	Amend land use ordinance standards to encourage efficient transportation systems and provide for future street connections.	IC, PB		80		Limited to subdivision ordinance				

A	B	C	D	E	F	G	H	I	J	K	L	
1	Ch. 10 Economic	Recommendation				Who	Not	In	Completed	Comments		
2	Development						started	progress				
3				(%)								
4	Prohibit new manufacturing and large scale commercial in rural areas.	SB	X						Requires est. land use ordinance			
5												
6	Ensure that new commercial development are attractive, well-landscaped, and maintain adequate vegetative buffers from public roads and abutting properties, are compatible with the neighborhood and do not create a nuisance, health hazard or pollution.	PB			X				Commercial Developmnt Ord. updated 2017			
7		SB	X						Requires land use ordinance for smaller development not triggering CDRO			
8												
9	Maintain the attractiveness of the route 27 gateway into Belgrade and Belgrade Lakes region	PB			X				Commercial Developmnt Ord. requires veg. buffers			
10		SB	X						Requires land use ordinance for smaller development not triggering CDRO			
11												
12	Maintain and enhance the Belgrade "brand" with New England style architectural standards for new commercial development in	SB	X						Requires est. land use ordinance			
13												
14	Enact changes to how we regulate commercial development:											
15	a. Clarify standards so more easily understood by applicants	PB			X				Commercial Develop. Ordinance			
16	b. Lessen some requirements for re-development of an existing business location	"			"	"						
17	c. Strengthen standards to reduce nuisance potential, including noise, lighting, signage, solid waste, odors and traffic	"			"	"						
18	d. Require site development plans to be to scale	"			"	"						
19	e. Establish architectural design/landscaping standards for formula businesses	SB	X						Not legal to discriminate one type business			
20	f. Stengthen to address enforcement and financial penalties	SB	X						Would require town policy applicable to all ordinances			
21												
22	Improve code enforcement following permit issuance	CEO/TM/SB		50					CEO hours increased to 25/wk, resulting in inspection of 100% projects but best est by CEO only 50% compliance (5/19/21)			
23												
24	Add standard condition on commercial permits that permit only for that applied for	PB			X				Commercial Develop Ord.			
25												
26	Create permit by rule administered by CEO for small, non-obtrusive businesses	PB			X				Commercial Develop Ord.			
27												
28	Participate in regional business/economic development planning/activities	TM			X				Participates in KVCOG regional econ. development group			
29												
30	Assess compliance with CDRO projects approved to date	CEO	X						Difficult to assess compliance prior to 2016 due to lack of findings of fact & law by PB and inconsistent decisionmaking; feasible thereafter			

	A	B	C	D	E	F	G	H	I	J	K	L	M	N
1		Recommendation	Who	Not started	In progress (%)	Completed	Comments							
2														
3														
4	Ch. 12 Forestry/Farming	Provide literature about farm practices & conservation planning to landowners and inform them about farm and open space and tree growth plans.	Town office			X								
5														
6		Adopt standards which encourage clustered development designs which maximize the preservation of fields and pastures.	PB,CC		80		Included in Subdiv. Ord. update awaiting approval							
7		Increase and actively manage all town-owned forest land and dedicate the revenues to the conservation land acquisition reserve account	SB				Status unknown							
8		Educate landowners about the water quality and other impacts of poor forestry practices	Unspecified	X										
9		Monitor logging roads and timber harvesting to determine whether State laws and regulations provide adequate protection for Belgrade's watersheds and wildlife.	PB,CEO			X	Ongoing with assistance from DEP							
10														
11		Amend shoreland zoning to ensure maintenance of vegetative buffers within 75 feet of the normal high water line of all perennial streams	PB, CC	X			PB decided not to include in SLZ ordinance rewrite, defered to DEP NRPA more limited protections							
12														
13		Permit land use activities that support productive agriculture and forestry operations, such as roadside stands, greenhouses, firewood operations, sawmills, log buying yards, and pick-your-own operations	SB	X			To be addressed in Land Use Ordinance							
14														
15		Include agriculture, commercial forestry, and land conservation that supports them in local economic development planning.	SB	X			To be addressed in Land Use Ordinance							

	A	B	C	D	E	F	G	H	I	J	K
1	Chapter 11 Housing	Recommendations	Who	Not started	In progress (%)	Completed	Comments				
2											
3											
4	1	Review subdivision req. and revise any that increase costs without a rational basis.	PB		80		Awaiting Select Board & voter approval				
5	2	Consider permitting higher densities for multi-family units and cluster development for senior, consistent with open space	PB			X	Subdivision ordinance allows cluster development				
6	3	Maintain the provision permitting addition of one accessory apartment per dwelling unit in growth districts.	CEO			X	Min. Lot Size ordinance does not prohibit				
7	4	Encourage or participate in regional initiatives to support a workforce housing committee or regional affordable housing coalition.	TM			X	TM participates in KVCOG economic development committee				
8	5	Monitor the construction/addition of new housing units and report annually on whether at least 10% of new residential									
9		development is affordable.	CEO	X			Not feasible due to lack of housing cost in building permit application				
10	6	Permit mobile home parks in Growth Districts	PB			X	ubdivision ordinance allows				

A	B	C	D	E	F	G	H	I	J	K	L	M
1	Ch. 13 Growth & Development	Recommendations	Who	Not started	In progress (%)	Completed	Comments					
4	1	Incorporate the Future Land Use Plan (Ch 14) into new or amended land use ordinances.	PB/SB	X			Work on land use plan has not yet been initiated					
5	2	Create and maintain a functional electronic GIS system to track development applications, approvals & compliance for the town.										
6		Incorporate GIS map layers developed as part of the Comp Plan . Maintain and keep updated.	TM/SB/PB	X								
7	3	Conduct a systematic review of existing ordinances. Revise and/or combine in conformance with recommendations of this plan.										
8		a) Assess compliance with Commercial Development Review Ordinance and establish a process for on-going review of compliance	TM/CEO	X			(5/19/21)					
9		b) Existing requirements for gravel pits (with CDRO) should be reviewed to verify that Belgrade gravel pits are in compliance- particularly the reclamation requirements.	PB			X	Addressed in CDRO upgrade					
11		c) Review setback and frontage requirements in all existing ordinances for consistency and revise as needed.	PB			X	Addressed during SLZ ordinance upgrade					
12		d) Ensure that ordinances include standards for private roads.	PB			X	Currently exists for private subdivision roads only					
13		e) Develop regulatory procedures to ensure that existing septic systems are not polluting lakes and streams.	PB			X	Completed for SLZ					
14		f) Develop new standards for commercial wind power generation and other over-height structures.	PB			X	Addressed in CDRO upgrade					
15		g) Adopt provisions which ensure open space protection in rural area (ie. Cluster development; open space set asides or contributions to the Conservation Land Acquisition Reserve account;incentives such as density bonuses; and transfer of development rights.	PB/TM		Some progress		Open space protection requirement in subdivision ordinance, cluster developmnts allowed, no other efforts initiated by Town					
18	4	The town should review/revise/create a job description and performance goals for the CEO as necessary to meet the following goals: Functions to include:	TM/SB			X	CEO position upgraded to half time					
20		a) Providing guidance to developers, builders, and homeowners.					job description developed, & quarterly reports now to SB					
21		b) Identifying and reporting violations and prosecuting violations and administering fees or penalties.										
22		c) Compliance inspections of active permits.			X		Degree of progress uncertain due to lack of performance measures					
23		d) Completing site inspections before, during, and after development.			X		Only for Shoreland Zoning ordinance					
24		e) Investigating citizen complaints and reporting on investigations.			X		Degree of progress uncertain due to lack of performance measures					
25		f) Annual reporting to include accounting of number of compliance inspections and violations found, how resolved, and tracking location and type of permits issued			X		SB has requested quarterly reports					
27	5	Explore the possibility of a CEO shared with one or more towns in the Watershed.	TM		X		Exploratory discussions with Rome (5/19/21)					
28	6	Provide on-going periodic third party oversight/review of code enforcement activities and permitting process.	TM,SB	X								
29	7	Undertake a comprehensive compliance review and inspection of existing developments approved under the CDRO since 2001 providing a timeline to come into compliance.	TM, CEO	X			Not feasible from 2001-2015 due to lack of use of findings of fact by PB resulting in inconsistent decisions; feasible 2016+ (5/19/21)					
31	8	Prepare "Citizen's Guide" to Town Ordinances and Permit Process to inform and educate the public, developers, and town officials.	TM, PB	X								
32	9	Provide training for Planning Board members on ordinance and permit requirements and processes. Ensure new Planning Board members attend Maine Municipal Association planning board training, or equivalent training.	TM			X	PB chair requires of all new members					
34	10	Planning Board agendas should be published in advance. Agendas and minutes should be posted on the website in a timely manner. Records of decisions and permits issued should be filed and indexed.	Office staff			X						
36	11	Ensure all existing permit approval standards are met by applicants, including phosphorous and storm water control plans to be developed by a Maine professional engineer, certified geologist, certified soil scientist or other appropriate certified professional.	PB, CEO		50%		Since 2018 expansion of CEO hours to 25 - inspect all projects; best est. compliance approx. 50% (5/19/21)					
38	12	The Planning Board and CEO will meet annually with Town Manager and Board of Selectmen to review policies, procedures and to discuss challenges faced implementing the ordinance.	Begin '16		50%		SB requires CEO to report quarterly; PB meets w/ SB on as needed basis					
40	13	Town Manager will attend Planning Board meetings at least once per quarter to evaluate how well it is operating.	TM			X	TM attends most PB mtgs					
41	14	Development of a more complete review checklist, findings of fact and permit templates with project specific and standard conditions of approval to give the CEO more concrete permit to enforce.	PB		66		Included in revisions to CDRO & SLZ ordinances, Subdivision ordinance pending (9/7/21)					
43	15	Schedule periodic mtgs w/ Rome, Sidney & other towns as needed to discuss mutual development issues	PB	X								
44	16	Development and present a plan for phased development of the central triangle area (bounded by Routes 27/8 to 11/27) to include consideration of use for town office, recreation, public works, or commercial development.	SB, PB, w/ consultant	X			Not appropriate role for PB since they would likely permit any new developments					
46		Ensure permit approval standards met by applicants including visual screening, phosphorous control, storm water mgmt. & soil erosion	CEO		50		CEO able to inspect all projects since 2018 hours increase; best est. compliance is 50% (5/19/21)					
47		Ensure gravel pits in compliance with CDRO	CEO/PB		X		Some pits were relicensed in 2015; all due for relicensing in 2020 (5/19/21)					

Chap. 14 Land Use	Recommendations	Who	Not started	In progress (%)	Completed	Comments
	Develop land use plan & ordinance implementing goals of Plan	SB	X			Recommended to SB to develop process similar to that used to develop Comp. Plan

	A	B	C	D	E	F	G
1		Recommendation	Who	Not started	In progress	(completed	comments
2							
3							
4	Ch. 15 Capital investment	Prepare budget annually	TM				
5		Recommended Capital investments as listed on page 113	TM				